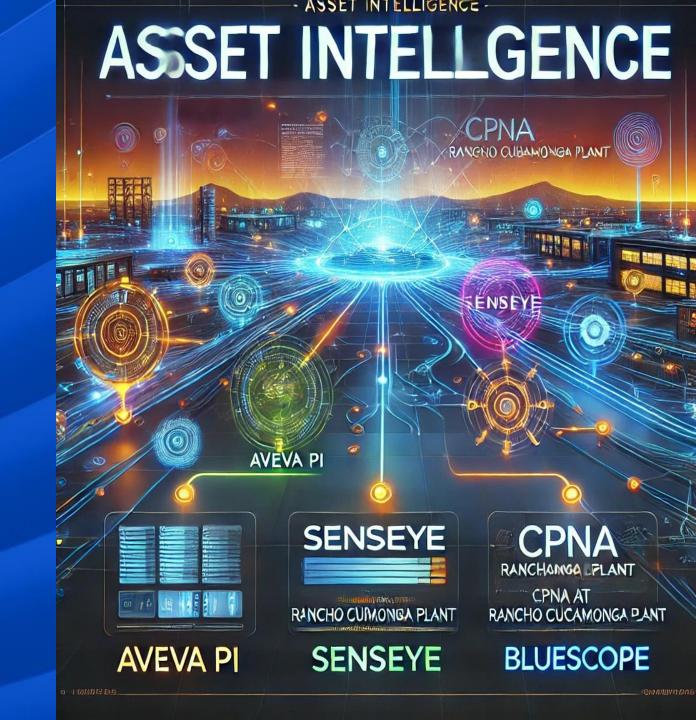
Asset Intelligence

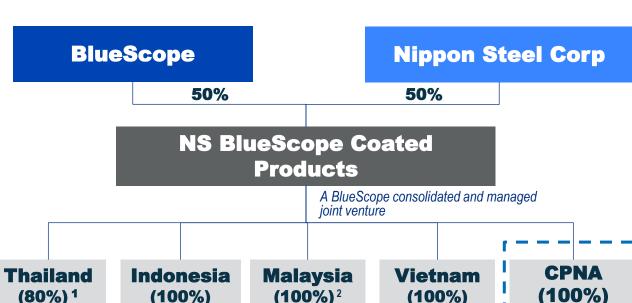
Belinda Duncan





NS BLUESCOPE + BLUESCOPE U.S. OEPRATIONS





Metallic coating

& painting

Lysaght

Ranbuild

(100%)



- Metallic coating & painting
- Lysaght
- Ranbuild



- Kalama (WA)
- Rancho Cucamonga (CA)
- ASC Building **Products**
- **AEP Span**
- **ASC Steel Deck**

BlueScope

100%

BlueScope Buildings North America Kansas City, MO

Pre-engineered metal building, construction, and properties company

North Star BlueScope Steel Delta, OH

Steel Manufacturing - Hot Rolled Coil

BlueScope Coated Products Rancho Cucamonga, CA

Metallic coating and painting plant

BlueScope Recycling Delta & Mansfield, OH; Waterloo, IN

Full-service scrap metal recycler facilities

Metallic coating

& painting

Lysaght

Ranbuild

Metallic coating

& painting

Lysaght

Ranbuild

 ^{(1) 20%} partner in Thailand is Loxley Public Company
 (2) Includes Singapore and Brunei. BlueScope Steel owns 100% of the steel coating business and 49% to 60% of rollforming (Lysaght) businesses in Malaysia and Brunei



BLUESCOPE'S GROWING U.S. PRESENCE

A diverse footprint and growing brand presence across the US flat steel value chain.





RaMNT Asset Intelligence

Project Manager: Belinda Duncan Project Sponsor: Scott Cooley Updated on: 10/15/2024 G On track vs. last gate's timing A Delayed, but recoverable R Not on track (timing, budget)

SCOPE: SCOPE: Incorporate Digital Technologies into our asset management process to leverage Prescriptive Maintenance for Rancho using AVEVA Pi Software

TIMELINE/KEY MILESTONES						
Key Milestone	Owner	Deadline	Status			
41076 CEA Approval- Rancho Asset Intelligence (Phase 1 Foundational)	Ross Allen	08/23	Complete			
AVEVA PI System Infrastructure and software Installation	Ross Allen	12/23	Complete			
AVEVA PI System Training: (Data Flow Best Practices, Data Governance, Asset Framework)	Ross Allen	1/24 - 9/24	Complete			
Mesh Equipment purchase	Ross Allen	07/24	Complete			
Change management (Ops and Maint)	Belinda Duncan	01/25	On Track			
CEA Approval- Rancho AI (Phase 2 System Build)	Belinda Duncan	01/25	On Track			

FINANCIALS

	Data	Initial Estimate	Actual	Actual vs. Initial	Comments
е	FY24 Rancho Asset Intelligence (Phase 1 Foundational)	\$117K	\$71K	\$46K	Underspend due to AVEVA Services deferred to FY25
е	FY25 Rancho Asset Intelligence (Phase 2 Asset Framework Build)	\$140K			Annual License LoraWan and IOT devices
е	FY26 Rancho Asset Intelligence (Phase 3 Senseye and Obzevr)	\$250K			Annual Licensing.
2	Cost Savings - FY27				
5	30% reduction unplanned delay events. (>15% idle time)	\$418K			EBIT Uplift from increased production on the Ra CPL
	14% reduction in reactive maintenance. Cost Avoidance	\$270K			Industrial Standards show Reduction in cost by 10% - 50%
	2% reduction in Maint overtime	\$10K			Decrease in reactive Maint

Execution

Total Investment = \$467K Total Cost Avoidance = \$698K

RISKS/TRADEOFFS

Issue/Risk	Mitigation Plan	Owner	Deadline
Knowledge Loss Due to Limited Key Personnel	 Documentation of system architecture. Train and develop backup personnel to ensure continuity 	Belinda	WIP
Project Costs Not Fully Understood	Ensure financials are fully understood.Communicate gaps.	Belinda	WIP
End User Engagement Insufficient	Training programs / SOPs.Identify pain points to address.Session's w/ Managers	Belinda	WIP

NEXT STEPS:

Action	Owner	Deadline
AVEVA PI System Training Visualization training (Oct 24-25)	Belinda	12/31/2024
Weekly Meetings	Belinda	12/31/2024
Build out Asset Framework in Pi System Explore	Belinda	FY25
Change management Plan (Ops and Maint)	Belinda	FY25
Implement Senseye and Obzevr	Belinda	FY26